

# Shui On Land Limited (0272.HK)

# **2014 Annual Results Announcement**

# Contents

# 1. 2014 Financial Results Highlights

- Income Statement
- Financial Position as of 31 December 2014
- CAPEX, Locked-in Sales
- 2015 Business Targets
- 2. Relocation in Shanghai & Property development
- 3. China Xintiandi
- 4. Q&A



# **Income Statement**

- Gross profit margin rose marginally by 2ppt to 34%

RMB' mn	2014	2013	Change
Turnover of the Group	10,249	9,828	4%
Property sales	8,543	8,361	2%
Rental & related income and others	1,706	1,467	16%
Cost of sales	(6,803)	(6,673)	(2%)
Gross profit	3,446	3,155	9%
Gross profit margin	34%	32%	2% ppt
Other income	348	443	(21%)
Selling & marketing expenses	(253)	(328)	23%
General & administrative expenses	(981)	(938)	(5%)
Operating profit	2,560	2,332	10%
Increase in fair value of investment properties	2,978	2,912	2%
Other gains and losses	(26)	159	(116%)
Share of losses of associates	(173)	(178)	3%
Finance costs, inclusive of exchange differences	(921)	(448)	(106%)
Net exchange (loss) gain	(34)	363	(109%)
Interest costs and others	(887)	(811)	(9%)
Profit before taxation	4,418	4,777	(8%)



# **Income Statement**

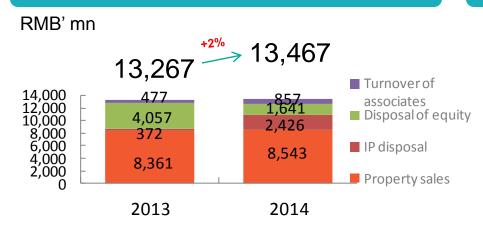
- Profit attributable to shareholders decreased by 16% to RMB1,778 million

RMB' mn	2014	2013	Change
Profit before taxation	4,418	4,777	(8%)
Taxation	(1,933)	(2,072)	7%
Profit for the year	2,485	2,705	(8%)
Attributable to:			
Other non-controlling shareholders of subsidiaries	172	266	35%
Owners of perpetual capital securities of the Company	311	314	1%
Owners of convertible perpetual securities of CXTD Holding	224	-	-
Shareholders of the Company	1,778	2,125	(16%)
Core earnings	450	1,183	(62%)
Earnings per share – Basic	RMB0.22	RMB0.28	(21%)
Dividend per share –			
Final dividend	HKD0.04	HKD0.04	
Full year dividend	HKD0.062	HKD0.062	

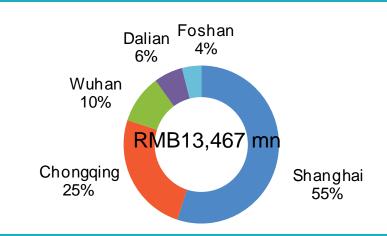
# **Recognised Property Sales**

- RMB4.9 billion of property sales recognised as disposal of IP, disposal of equity holding commercial properties and turnover of associates

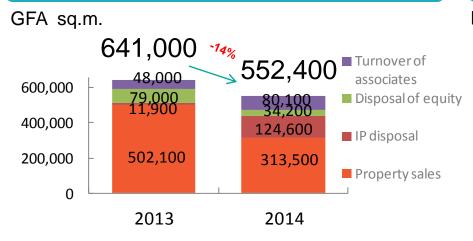
## **Recognised Property Sales**



## **Property Sales by City Distribution**

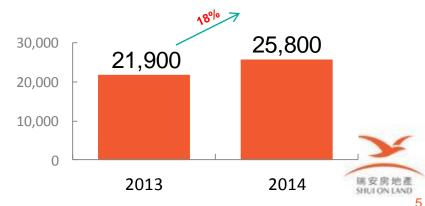


## **Total GFA Delivered**



## **Average Selling Price ("ASP")**

RMB per sq.m.

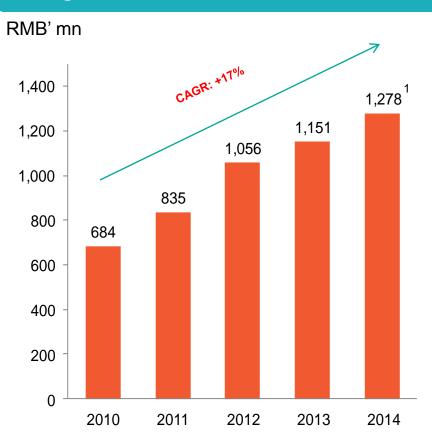


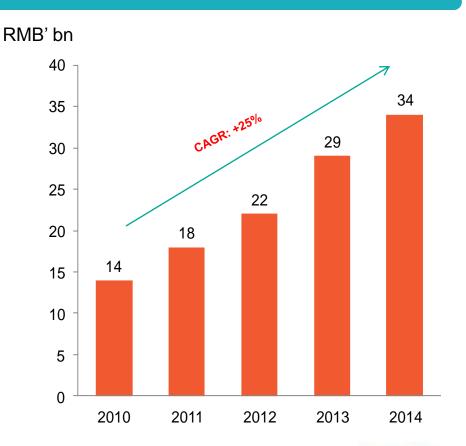
# Growing Rental & Related Income and Investment Properties Portfolio

- Driven by new completion, increase in occupancy & rental reversion

## **Strong Rental and Related Income Growth**

## Completed Investment Properties at Valuation





Note 1: Hangzhou Xihu Tiandi and Langham Xintiandi Hotel were disposed in May and December 2014, respectively.

These two properties have contributed RMB22 million of rental and related income in 2014.



## **Contracted Sales**

- Dropped by 41% mainly due to less properties available for sale in Shanghai in 2014

## Reasons of the decrease in 2014:

- less properties available for sale in Shanghai in 2014
- weaker demand in some 2<sup>nd</sup> & 3<sup>rd</sup> tiers cities due to Home Purchase Restriction ("HPR")

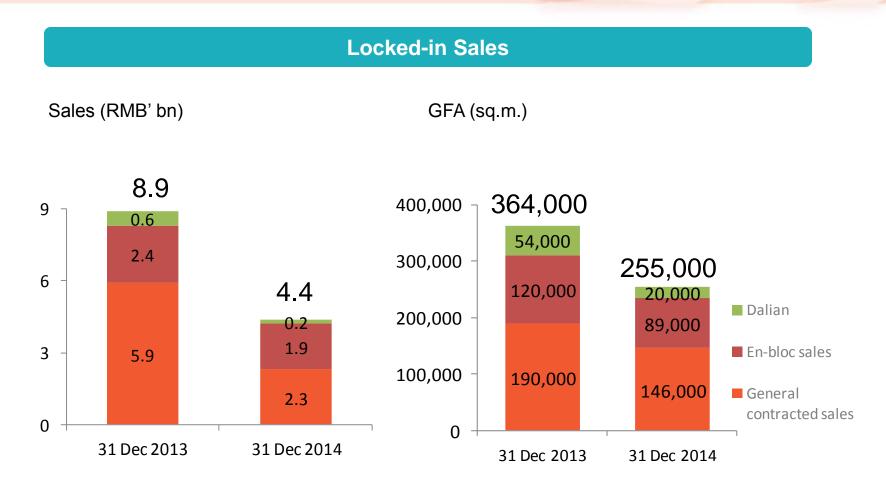
## **Outlook for 2015:**

- more properties available for sale in Shanghai starting from 2H 2015 (RHXC (Lots 2&9) and TPQ (Lot 116))
- uplifted HPR in most 2<sup>nd</sup> & 3<sup>rd</sup> tiers cities

#### **Contracted Sales Total GFA** RMB' mn sq.m. -29% -41% 621,500 16,613 441,000 600.000 18.000 198,500 9,750 6,712 400,000 123,000 12,000 ■ En-bloc sales ■ En-blocsales ■ Property sales 423,000 3,643 318,000 ■ Property sales 200.000 6,000 9,901 6,107 0 0 2013 2014 2013 2014

Project	Contracted Sales (RMB' mn)					
Floject	2009	2010	2011	2012	2013	2014
Shanghai Projects	5,048	1,645	2,361	1,822	4,828	1,616
Wuhan, Chongqing, Foshan and Dalian Projects	1,369	3,109	3,423	3,482	4,873	4,173
Car Parks	69	222	88	258	200	318
<b>Commercial En Bloc Sales</b>	-	-	4,795	170	6,712	3,643

## Locked-in Sales



RMB531 million contracted sales achieved in the first two months of 2015



# **Financial Position**

## - RMB12.4 billion cash and bank balance for bond repayment in 1Q 2015

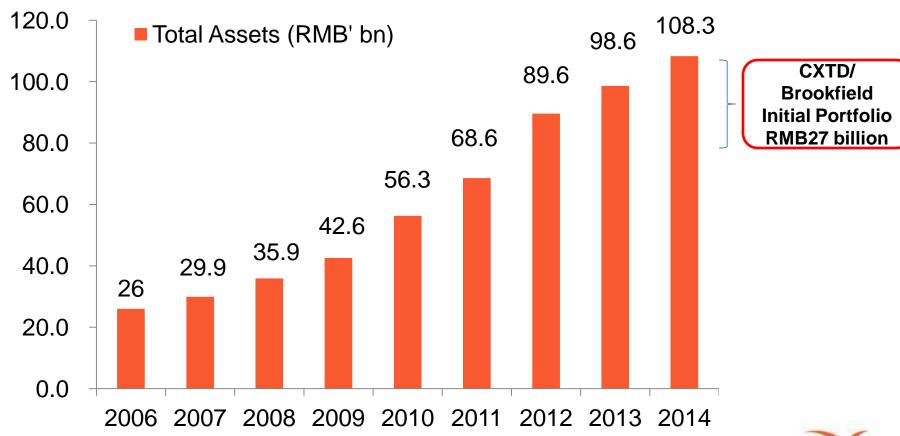
RMB' mn	31 December 2014	31 December 2013	Change
Total assets	108,323	98,602	10%
Bank and other borrowings	28,409	24,366	17%
Convertible Bonds and Notes	19,556	10,725	82%
Total debt	47,965	35,091	37%
Total cash and bank balance	12,430	10,180	22%
Net debt	35,535	24,911	43%
Total equity	44,922	42,174	7%
Net gearing	79%	59%	20ppt
Shareholders' Equity per share	RMB4.73	RMB4.53	5%

- Average cost of debt of 2014: 7.1% vs. 2013: 6.9%
- Total cash and bank balance and total debt increased by 22% and 37% respectively, mainly due to extra cash held for three bonds repayment with aggregated principal amount of RMB5,150 million equivalent in 1Q 2015
- Net gearing ratio increased to 79% mainly due to faster relocation investment and lower contracted sales in 2014



# Shui On Land - Strong Asset Base

- Fast growing total assets

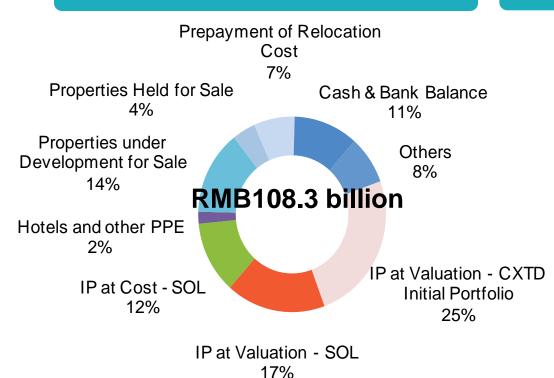


# Shui On Land – Strong Asset Base

- 76% of GFA booked at cost

## Asset value - by nature

GFA\* - valuation vs. cost

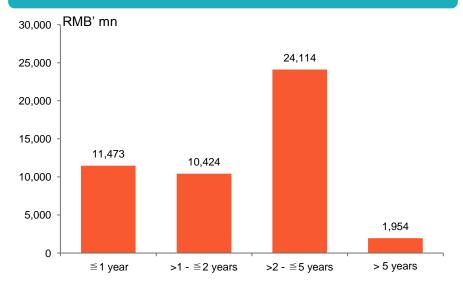




# **Prudent Financial Management**

- Repaid three bonds with aggregated principal amount of RMB5,150 million equivalent in 1Q 2015

## **Debt Maturity Profile – 76% Long-term Debt**



## **Debt Profile – Nature and Currency Breakdown**

RMB' bn	2015	2016	2017
Bonds	5,694*	-	5,542
HKD Bank Loans	2,140	3,413	1,321
USD Bank Loans	1,178	1,627	-
RMB Bank Loans	2,461	5,384	3,964
Total	11,473	10,424	10,827
Currency Breakdo	wn		
RMB			15,975
USD/HKD			15,553
SGD			1,196

## Fund Raising and Repayment Activities from 2014 to YTD 2015

## 2014

- RMB2,500 million of a new senior note due 2017: 6.875% issued in February 2014
- An aggregated principal amount of USD793 million of senior notes due in 1H 2015 was tendered or exchanged to senior notes due 2018 and 2020
- USD500 million CXTD Pre-IPO proceeds received from Brookfield: 8.3% CPS issued in February 2014
- USD550 million of a new senior note due 2019: 9.625% issued in June 2014
- USD500 million of a new senior note due 2017: 8.7% issued in November 2014

## 2015

\*Repaid three bonds with aggregated principal amount of RMB5,150 million equivalent in January and February 2015

# Planned 2015 Capital Expenditure (CAPEX)

# - Faster relocation in Shanghai TPQ & RHXC

RMB' bn	2013	2014	2015E
Construction Cost	6.4	5.8	6.0
% of total CAPEX	64%	39%	57%
Land Premium	0.9	1.5	0.5
Relocation Cost	2.7	7.7	4.0
% of total CAPEX	36%	61%	43%
Total CAPEX	10.0	15.0	10.5

Total committed undrawn bank loan facilities as of 31 Dec 2014: RMB6.4 billion

Construction and working capital loan facilities: RMB3.5 billion

Relocation loan facilities: RMB2.9 billion



# 2015 Contracted Sales Target – RMB18 billion

# - Including general and en-bloc commercial properties sales

Residential projects	Product type	Under construction sq.m.	Completed sq.m.
Shanghai Taipingqiao – Lakevilleluxe (Lot 116)	High-rises	45,000	-
Shanghai RHXC – The View Residential Phase 6	High-rises High-rises	- 86,000	300
Wuhan Tiandi – Wuhan Tiandi B14	Low/mid/high-rises	68,200	-
Chongqing Tiandi – The Riviera Phases II - VI	Low/mid/high-rises	155,000	52,100
Foshan Lingnan Tiandi – Legendary Phases 1-2 Regency Phase 2, Lingnan Tiandi ·Park Royale and Lingnan Tiandi ·The Imperial Lingnan Tiandi ·The Metroplis	Townhouses  Low/mid/high-rises  High-rises	- - 68,100	5,700 41,800
Dalian Tiandi	Mid/high-rises Villas	130,100 -	15,400 13,200
Sub-total		552,400	128,500
Total			680,900

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# Strong saleable resources in Shanghai from 2H 2015 to 2017

- 280,000 sq.m. residential GFA are available for pre-sale from 2H 2015 to 2017

Lot	GFA sq.m.	% of relocation completed as at 31 Dec 2014	Year of relocation started	Year of relocation completed	Total relocation cost paid as at 31 Dec 2014 RMB' mn	Estimated outstanding relocation cost RMB' mn	Estimated year for pre-sale
RHXC Lot 3 - Retail - Hotel	62,000 16,000	100%	2009	2013	1,503	99	For hold
RHXC Lot 9 - Residential - Ancillary retail	86,000 2,000	100%	2010	2014	1,749	198	2015 - 2016
RHXC Lot 2 - Residential - Ancillary retail	107,000 1,000	100%	2010	2014	1,731	128	2016 - 2017
TPQ Lot 116 - Residential	87,000	100%	2010	2014	3,973	200	2015 - 2017
Total	361,000				8,956	625	

- Estimated Average Relocation Cost -
  - ■RHXC (residential and commercial): RMB19,700 per sq.m.
  - ■TPQ Lot 116 (residential): RMB48,000 per sq.m.



# Strong saleable resources in Shanghai from 2H 2015 to 2017

- RHXC Residential Phases 6 & 7 (Lots 2 & 9)

RHXC Phase 7 (Lot 2) Total GFA: 108,000 sq.m.



**RHXC Lot 2 rendering** 





**RHXC Lot 9 rendering** 









RHXC Phase 6 (Lot 9)

Total GFA: 88,000 sq.m.

Estimated saleable properties in these two sites: RMB12-15 billion Launch Plan: 2H 2015 to 2017



# Strong saleable resources in Shanghai from 2H 2015 to 2017

- Taipingqiao Residential Phase 4 (Lot 116) was cleared in August 2014

TPQ Residential Phase 4 (Lot 116) site Total GFA: 87,000 sq.m.

**TPQ Residential Phase 4 rendering** 





Estimated saleable properties in this site: RMB12-15 billion

Launch Plan: 2H 2015 to 2017

# **Strong pipelines to continue from 2018**

- Plan to clear a total GFA of 578,000 sq.m in 2015

Lot	GFA sq.m.	% of relocation completed as at 31 Dec 2014	Year of relocation started	Estimated year of relocation completion	Total relocation cost paid as at 31 Dec 2014 RMB' mn	Estimated outstanding relocation cost RMB' mn	Estimated Year for Pre-sale
RHXC Lot 10 - Retail - Office	105,000 203,000	86%	2010	2015	2,363	664	For hold
RHXC Lot 1 - Residential - Ancillary retail	109,000 1,000	94%	2013	2015	3,063	1,037	2018- 2019
RHXC Lot 7 - Residential - Ancillary retail	159,000 1,000	94%	2013	2015	3,063	1,035	2018- 2019
TPQ Lot 118 - Residential	80,000	76%	2014	2016	1,700	2,500	2018
Total	658,000				10,189	5,236	

- **■**Estimated Average Relocation Cost
  - ■RHXC (residential and commercial): RMB19,400 per sq.m.
  - ■TPQ Lot 118 (residential): RMB52,500 per sq.m.



# Continued saleable resources in Shanghai from 2018

- GFA of 350,000 sq.m. residential site under relocation

TPQ Residential Phase 5 (Lot 118)
Total GFA: 80,000 sq.m.
% of relocation: 76%

RHXC Residential Phase 8 (Lot 1)
Total GFA: 110,000 sq.m.
% of relocation: 94%

RHXC Residential Phase 9 (Lot 7)
Total GFA: 160,000 sq.m.
% of relocation: 94%







Estimated saleable properties in these three sites: over RMB30 billion Launch Plan: from 2018

# **Shui On Land - Residential Developments**

- GFA 3.275 million sq.m. residential developments

Shanghai Saleable GFA: 280,000 sq.m. (PUD)



**Taipingqiao (Lot 116)** 

Saleable GFA: 87,000 sq.m.



**RHXC (Lots 2, 9)** 

Saleable GFA: 193,000 sq.m.

Shanghai\*
Saleable GFA: 348,000 sq.m.
(Under relocation)



Taipingqiao (Lot 118)

Saleable GFA: 80,000 sq.m.



**RHXC (Lots 1, 7)** 

Saleable GFA: 268,000 sq.m.

\* Excluding sites yet to start relocation

Wuhan, Chongqing, Foshan and Dalian Saleable GFA: 2,580,000 sq.m. (PUD or for future development)



**Wuhan Tiandi** 

Saleable GFA: 373,000 sq.m.



**Foshan Lingnan Tiandi** 

 Saleable GFA: 475,000 sq.m.



**Chongging Tiandi** 

Saleable GFA: 849,000 sq.m.



#### **Dalian Tiandi**

Saleable GFA: 883,000 sq.m.



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# **CXTD 2014 Business Highlights**

# - Refining business strategy for IPO

# In 2014, CXTD Holding has made solid progresses in pursuing the proposed IPO in the following aspects:

- Achieving construction milestones
  - The Initial Portfolio in co-operation with Brookfield ("Initial Portfolio") is 80% completed, the remaining is scheduled to be fully completed in 2015;
- Monetizing mature and stabilized or non-core assets
  Unlock value to provide financial resources for future growth;
- Completion of the first identified Asset Enhancement Initiatives ("AEI")
  First AEI at Shanghai Xintiandi Style completed resulting in positive rental growth;
- Office leasing and pre-leasing
  Outperformed peers in both TPQ and THE HUB in terms of occupancy and rental rates achieved;
- Retail leasing and pre-leasing
  Successfully rejuvenated existing tenant mix and made promising progress for new openings in 2015;
- Asset Management Services
  A portfolio comprising 1mn sq.m. leasable GFA under management;
- Implementation of the Business Intelligence ("BI") solution Continuous enhancement on asset management capability.



# 1. Initial Portfolio – Achieving Construction Milestones

- 157,000 sq.m. newly completed in 2014

Shanghai Taipingqiao | Total Leasable GFA: 308,000 sq.m.



THE HUB\* | Total Leasable GFA: 229,000 sq.m.



- Total Leasable GFA\*: 537,000 sq.m.
- Total carrying value as of 31 Dec, 2014: RMB 27,773 million
- Product mix: 50% office; 50% retail
- Status: 80% completed; 20% under development
- Full portfolio to be completed in 2015

## Completed before 2014: 272,000 sq.m.

- Shanghai Taipingqiao
  - **Shanghai Xintiandi**
  - **1&2 Corporate Avenue**
  - Xintiandi Style
  - Shui On Plaza
- > THE HUB
  - D17 Showroom Office Tower 2 & Tower 3

## Completed in 2014: 157,000 sq.m.

- > THE HUB
  - D17 Showroom Office Tower 1
  - **D17 Xintiandi**
  - **D19 Showroom Office Tower 5**
  - **D19 Shopping Mall**

## Property under development: 108,000 sq.m.

- Shanghai Taipingqiao
  - **3 Corporate Avenue**
  - The House (formerly the 88 Xintiandi Hotel)
- > THE HUB
  - D19 Performance & Exhibition Center



# 1. Initial Portfolio - Operation Metrics

# - Rental growth by 9% to RMB784 million

## Rental growth driven by new completion in THE HUB and AEI completed at Xintiandi Style

Buston	Box Lord	Leasable				Y-o-Y		Leases expire in		
Project	Product	GFA		31-Dec		million	change %		% of GFA	
		sq.m.	2014	2013	2014	2013	2014	2015	2016	2017
Shanghai Taipingqiao	Shanghai Taipingqiao									
Shanghai Xintiandi	Retail / Offices	47,000	98%	97%	297	295	1%	31%	30%	17%
Xintiandi Style	Retail	26,000	96%	88%	69	58	19%	23%	26%	29%
1 & 2 Corporate Avenue	Offices / Retail	83,000	98%	94%	253	245	3%	40%	26%	27%
Shui On Plaza	Offices / Retail	50,000 <sup>1</sup>	100%	98%	126	124	2%	19%	7%	68%
Subtotal		206,000 <sup>1</sup>	98%	95%	745	722	3%	30%	21%	36%
THE HUB										
D17 Showroom Office Towers 2 & 3	Offices / Retail	58,000	53%	- (	39	-	-	0%	2%	80%
Subtotal		58,000	53%	-	39	-	-	0%	2%	80%
Total		264,000¹	88%	95%	784	722	9%	26%	19%	42%

# 2. Monetization of mature and stabilized or non-core assets

## Refining business strategy

- Monetize asset value of the mature and stabilized or non-core assets
- Provide financial resources for future growth and deleveraging
- Disposal of the hotel at THE HUB for RMB965 million in 2014.



The hotel at THE HUB was sold to Great Eagles Holdings and is planned to be delivered to **Great Eagles Holdings in 2015** 

# 3. Asset Enhancement Initiatives ("AEI")

- AEI completed at Xintiandi Style resulting in 19% rental growth

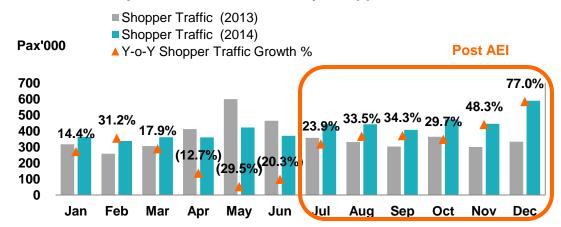
## AEI Completed - Xintiandi Style (Sep 2013 - May 2014)

- 29 new brands introduced
- 23% rental reversion
- 41% increase in traffic flow
- 34% increase in tenant reported sales revenue

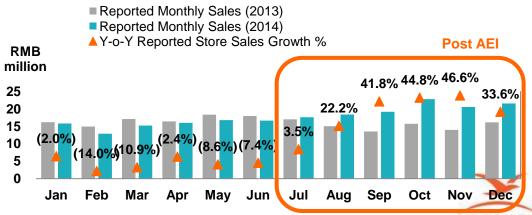


Xintiandi Style Post AEI





## Xintiandi Style 2013 vs. 2014 Reported Monthly Store Sales Growth %



# 3. Asset Enhancement Initiatives ("AEI")

- AEI underway at Shanghai Taipingqiao

## **AEI Underway – The House**

- Convert 88 Xintiandi hotel to retail to improve returns.
- Introduce the concept of "Created in China" that provides a creative platform for innovation for F&B, fashion, lifestyle and entertainment operators.
- Estimate completion in 4Q 2015.







**The House Artist Impression** 

# 4. Office Leasing - Taipingqiao

- 11% rental reversion on completed portfolio
- 47% pre-leased in 3 Corporate Avenue

## **Completed Office Properties**

Shui On Plaza Occupancy: 100% **1&2 Corporate Avenue** Occupancy: 98%



## Office Property Under Development ("PUD")

**3 Corporate Avenue Estimated Completion in 2Q 2015** 



■ Total new lease signed: 36,000 sq.m.

Average rental reversion: 11%

Total leasable GFA: 56,000 sq.m.

Pre-lease rate: 47%

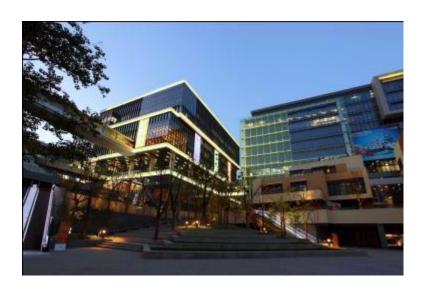
## **Credit Quality Office Tenants**

**PWC** Eli Lilly Disney **Weiss Rohlig** SONY **IBM** Gensler



# 4. Office Leasing – THE HUB

- 50% space committed at rent rate 15% above market average
- Showroom office tower 2 & 3 handed over to tenants in 1H 2014 and started contribute rental income;
- Showroom office tower 1 & 5 newly completed in 2H 2014;
- Tenancy committed for 50% of total leasable GFA;
- Positive negotiation on 30% of the remaining space;
- Rent rate achieved at 15% above market average.





# 4. Office Leasing - THE HUB (cont'd)

- Premium quality tenant base

## **Fortune 500 Company and Industry Leaders**

Headquarters - Downstream business and

China Sales & Marketing

**HSBC** Branch Office

Shell

Roche Diagnostics Headquarters – Greater China

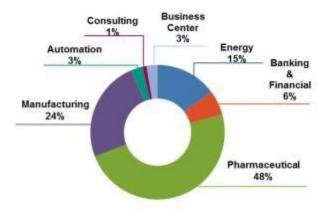
**Prosnav** Branch Office

**Grundfos** Headquarters – China

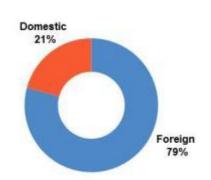
**Keyence** China Sales

# Roche

## **Tenant Mix by Industry**



## **Tenant Mix by Region**





D17 Showroom Office Towers 2 Exterior with Tenant Logo

# 5. Retail Leasing – Taipingqiao

- 23% rental reversion on new leases

## **Completed Retail Properties**

Total new leases signed: 26,000 sq.m

Average rental reversion: 23%

## **Tenants highlights**

- 46 new tenants
- UBS first Private Banking Clubhouse in China



**Shanghai Xintiandi** Occupancy: 98%



Xintiandi Style Occupancy: 96%



Xintiandi Style **Madang Road street front stores** 

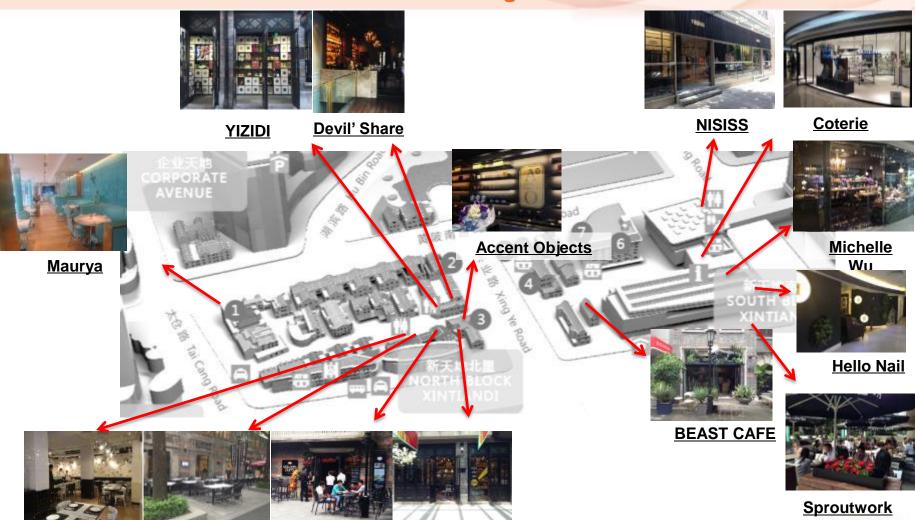
# 5. Retail Leasing – Taipingqiao (cont'd)

- 16 New Tenants Introduced to Shanghai Xintiandi

**ESTADO PURO** 

**BOTTEGA** 

**Greyhound** 



ONE+

# 5. Retail Leasing – Taipingqiao (cont'd)

- Hubindao 60% pre-leased for target opening in 2H 2015
- Hubindao is the ancillary retail space at 3 Corporate Avenue and 5 Corporate Avenue (managed by CXTD)\* facing the Taipinggiao Man-made Lake
- Tenancy committed / positive tenant discussion on 60% of leasable area
- Scheduled to commence operation in 2H 2015



**Hubindao Shopping Mall Exterior Rendering** 



**Hubindao Shopping Mall Interior Rendering** 

# 5. Retail Leasing - THE HUB

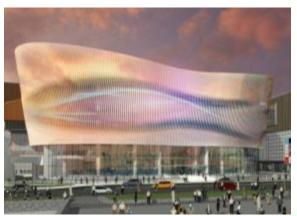
- Scheduled opening in 3Q 2015 with meaningful occupancy
- Xintiandi– Tenancy committed / positive tenant discussion on 82% of available space
- Office ancillary retail Tenancy committed / positive tenant discussion on 66% of available space
- Shopping Mall Tenancy committed / positive tenant discussion on 55% of available space

## **Tenant Mix Highlights**

- The only IMAX cinema in Hongqiao CBD
- Approx. 10,000 sq.m. gross area of Kids & Family theme zone
- Aimed to provide the "Best in Shanghai" culinary experience







**D19 Shopping Mall** 

D19 Performance and Exhibition Center

# 6. Asset Management Service

- Portfolio with total GFA of 1mn sq.m. under management

## **Shui On Land Assets**







## **Third Party Assets**







Leasable GFA: 357,000 sq.m. Office: 91% | Retail: 9%

Leasable GFA: 638,000 sq.m. Completed IP: 45% | PUD: 55% Office: 16% | Retail: 84%

## **Completed IP**

Total Leasable GFA: 289,000 sq.m.

- Shanghai RHXC The Palette 1, 2, 3, 5 Rui Hong Tiandi Lot 6
- **Wuhan Tiandi** Wuhan Xin Tiandi
- Chongqing Tiandi Chongging Xintiandi Jialing Tiandi 6 - 8 Corporate Avenue 2 Corporate Avenue
- Foshan Lingnan Tiandi Lingnan Tiandi

## **PUD**

Total Leasable GFA: 349,000 sq.m.

- Shanghai Rui Hong Tiandi Lot 3
- **Wuhan Tiandi** HORIZON (Lots A1/A2/A3 Retail) Corporate Centre 2 (Lot A2) \* Corporate Centre 3 (Lot A3)
- Foshan Lingnan Tiandi NOVA (Lot E Retail)

#### **China Life Trustee**

Shanghai Xintiandi 5 Corporate Avenue

## **Ping An Insurance**

- Wuhan Tiandi Corporate Centre 5
- Chongqing Tiandi 3 - 5 Corporate Avenue

## **Sunshine Life Insurance**

Chongqing Tiandi 2 Corporate Avenue

# 6. Asset Management Service (cont'd)

- 335,000 sq.m under pre-leasing for target opening in 2015 - 2016

Projects	Product	Leasable GFA	Estimated opening	Pre-leased %
Shanghai RHXC				
Rui Hong Tiandi - Lot 6 - Lot 3	Retail Retail	19,000 62,000	1Q 2015 3Q 2016	67% N/A
Wuhan Tiandi				
HORIZON (Lots A1/A2/A3)	Retail	111,000	4Q 2015	37%
Chongqing Tiandi				
Jialing Tiandi - 6, 7, 8 Corporate Avenue	Retail	68,000	2Q 2015	79%
Foshan Lingnan Tiandi				
NOVA (Lot E)	Retail	75,000	1Q 2016	36%
Total		<u>335,000</u>		







# 7. Enhance Asset Management Capability

- Implementation of Business Intelligence Solution



- Leveraging Brookfield's experience and expertise
- Upgrading current IT infrastructure to an integrated solution that supports collaboration across all functions
- **COUGAR** implementation completed in 2014
- Remaining BI solution to be completed in 2015



# **Thank You**

**Q & A** 

# **Appendix**

# Appendix

- IP Valuation Table & Rental Income Breakdown
- Market Outlook
- Company Introduction

# **Completed Investment Properties**

- Recorded 3% gain on carrying value in 2014

Project		Leasable GFA	Fair Value Gain in 2014	Carrying Value as of 31 December 2014		Gain to Carrying Value			
		sq.m.	RMB' mn	RMB' mn	RMB/sq.m.	%			
China Xintiandi Initial Portfolio in co-operation with Brookfield									
Xintiandi and Xintiandi Style		73,000	176	6,100	83,600	3%			
Taipingqiao	<u> </u>		214	4,805	57,900	4%			
Shui On Plaza		50,000	118	2,949	59,000	4%			
THE HUB		215,000	87	8,011	37,300	1%			
Subtotal		421,000	595	21,865	51,900	3%			
Shui On Land F	Shui On Land Portfolio								
Langham Xintia	Langham Xintiandi Hotel Retail Portion <sup>1</sup> - 3								
Shanghai RHXC		66,000	202	1,724	26,100	12%			
Shanghai KIC		154,000	135	4,746	30,800	3%			
Wuhan Tiandi		46,000°	209	1,505	32,700	14%			
Chongqing Tiandi		137,000	(175)	1,947	14,200	(9%)			
Foshan Lingnan Tiandi		63,000	36	2,017	32,000	2%			
Subtotal		466,000	410	11,939	25,600	3%			
Total		887,000	1,005	33,804	38,100	3%			

Note:

<sup>1.</sup> Langham Xintiandi Hotel was disposed on 11 December 2014.

### **Investment Properties Under Development At Valuation**

- Recorded 17% gain on carrying value in 2014 due to accelerated construction

Project	Leasable GFA	Fair Value Gain in 2014	Carrying \ 31 Decen	/alue as of nber 2014	Gain to Carrying Value			
	sq.m.	RMB' mn	RMB' mn	RMB/sq.m.	%			
China Xintiandi Initial Portfolio in co-operation with Brookfield								
Shanghai Taipingqiao	94,000	458	5,029	53,500	9%			
тне нив	14,000	247	404	28,900	61%			
Subtotal	108,000	705	5,433	50,300	13%			
Shui On Land Portfolio								
Shanghai KIC	5,000	25	71	14,200	35%			
Wuhan Tiandi	185,000	492	2,676	14,500	18%			
Chongqing Tiandi	388,000	(30)	1,751	4,500	(2%)			
Foshan Lingnan Tiandi	75,000	781	1,527	20,400	51%			
Subtotal	653,000	1,268	6,025	9,200	21%			
Total	761,000	1,973	11,458	15,100	17%			

# **Appendix**

### - Completed Commercial Projects Operation Metrics

		Leasable	Rental & related income		income	Year on year		Leases expire in		
Project	Product	GFA	RMB' million		on	change		% of GFA		
		sq.m.	2014	2013	2012	2014	2013	2015	2016	2017
China Xintiandi Initial Portfolio in co-	operation with E	Brookfield								
Shanghai Taipingqiao										
Shanghai Xintiandi	Retail / Offices	47,000	297	295	282	1%	5%	31%	30%	17%
Xintiandi Style	Retail	26,000	69	58	66	19%	(12%)	23%	26%	29%
1 & 2 Corporate Avenue	Offices / Retail	83,000	253	245	240	3%	2%	40%	26%	27%
Shui On Plaza	Offices / Retail	50,000	126	124	101	2%	23%	19%	7%	68%
Subtotal		206,000	745	722	689	3%	5%	30%	21%	36%
THE HUB										
D17 Showroom Office Towers 2 & 3	Offices / Retail	58,000	39	-	-	-	-	0%	2%	80%
Subtotal		58,000	39	-	-	-	-	0%	2%	80%
Subtotal		264,000 <sup>1</sup>	784	722	689	9%	5%	26%	19%	42%
										_
Shui On Land Portfolio										
Shanghai Taipingqiao										
Langham Xintiandi Hotel Retail	Retail	1,000	14	15	13	(7%)	15%	-	_	-
Portion <sup>2</sup>				_				. =		
Shanghai RHXC	Retail	47,000	65	58	54	12%	7%	15%	10%	20%
Shanghai KIC	Offices / Retail	154,000 <sup>1</sup>	219	190	155	15%	23%	35%	26%	20%
Wuhan Tiandi	Retail	46,000	74	60	58	23%	3%	29%	18%	15%
Chongqing Tiandi	Retail	58,000	33	21	16	57%	31%	19%	11%	6%
Foshan Lingnan Tiandi	Retail	63,000	81	68	53	19%	28%	5%	13%	14%
Hangzhou Xihu Tiandi³	Retail	-	8	17	18	(53%)	(6%)	-	-	-
Subtotal		369,000 <sup>4</sup>	494	429	367	15%	17%	26%	19%	17%
Total		633,000	1,278	1,151	1,056	11%	9%	26%	19%	28%

#### Notes:

- 1. A total GFA of 14,000 sq.m. was occupied as offices by the Group. They are located at Shanghai Shui On Plaza (8,000 sq.m.) and Shanghai KIC (6,000 sq.m.).
- 2. The Langham Xintiandi Hotel Retail Portion with at total GFA of 1,000 sq.m. was sold to Great Eagles Holdings in 2014.
- 3. Hangzhou Xihu Tiandi was disposed on 30 May 2014.
- 4. A total GFA of 255,000 sq.m. of investment properties was under pre-leasing. It is not included in this table for comparison because there was no contribution to rental and related income in 2014.

### **Market Outlook**

### - High growth and strong economic fundamentals in our selected cities

		Shanghai	Wuhan	Chongqing	Foshan*	Dalian*	China
Population (million)	2014	24.26	10.34	29.91	7.32	6.92	1,368
Per Capita GDP (RMB)	2014	97,300	97,403	47,694	103,825	115,541	46,531
	10-yr Avg.	9.8%	13.2%	14.0%	14.3%	13.3%	9.9%
Real GDP Growth	2013	7.7%	10.0%	12.3%	10.0%	9.0%	7.7%
	2014	7.0%	9.7%	10.9%	8.6%	5.8%	7.4%
Inflation Data	2013	2.3%	2.4%	2.7%	2.5%	2.5%	2.6%
Inflation Rate	2014	2.7%	1.9%	1.8%		2.0%	2.0%
Housing Price	2013	9.1%	6.4%	10.3%	9.1%	-0.1%	7.7%
Growth	2014	11.3%	11.2%	-2.8%	-0.3%	2.7%	1.4%
Transaction Area	2012	9.47	8.91	18.13	7.71	2.36	985
(million sq.m.)	2013	12.41	10.76	17.57	8.93	3.09	1,157
	2014	9.93	11.26	16.04	11.7	2.18	1,052
City Core ASP(RMB/sq.m.)	2014	62,742	9,267	7,122	9,484	11,453	5,932

<sup>\*</sup> Dalian Per Capita GDP in RMB = Dalian Per Capita GDP in USD\*6.1589



Source: City Statistics Bureau

<sup>\*</sup> Population data for Dalian and Foshan = GDP / Per Capita GDP

# Large-scale mixed-use city center development



Xintiandi – Entertainment Area



Corporate Avenue - Grade A Office Tower





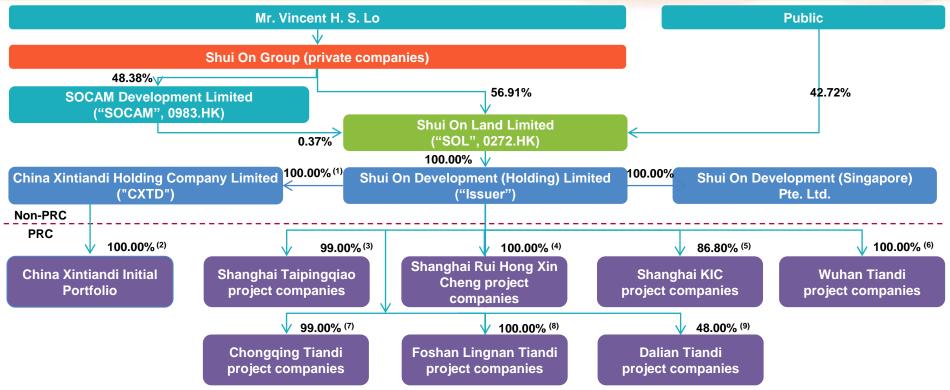


High-end Residential

**Shopping Centre** 

Man-made Lake

# Simplified corporate structure overview (as of 31 December 2014)



#### Notes:

- 1. On February 17, 2014, we have completed the transaction with Brookfield in relation to the Initial Brookfield Investment into CXTD Holding with USD500 million of Convertible Perpetual Securities issued, when converted, Brookfield will hold 21.67% of CXTD Holding
- 2. We have a 100.0%, 100.0%, 99%, 99% and 80.0% effective interest of Shanghai Xintiandi, 1& 2 Corporate Avenue, 3 Corporate Avenue, Xintaindi Style, and Shui On Plaza, respectively. On August 27, 2014, we entered into a sale and purchase agreement with Great Eagle Group pursuant to which we conditionally agreed to dispose The HUB Hotel
- 3. We have a 99.0% interest in all the remaining lots, except for Lot 116, in which we have an effective interest of 19.34%. In addition, after the completion of the exercise of Sale Option and Purchase Option pursuant to the JV Agreement which is expected to occur in or before June 2015, we will have a 39.86% interest in Lot 116
- 4. After the completion of the Swap Agreement and the JV Agreement on September 5, 2014, we have a 100,0% effective interest in Phase 1, Lot 167A and Lot 167B and 99,0% interest in all remaining phases
- 5. We have a 86.8% interest in all remaining lots, except for KIC Lot 311 in which we have an effective interest of 99.0%
- 6. After the completion of the Swap Agreement and the JV Agreement on September 5, 2014, we have a 100% effective interest in Wuhan Tiandi
- 7. After the completion of the Swap Agreement and the JV Agreement on September 5, 2014, we have a 99.0% effective interest in Chongqing Tiandi
- 8. We have a 100.0% interest in Foshan Lingnan Tiandi, except for Lot 6 and Lot 16. For Lots 6 and 16, we hold 55.9% effective interest and the joint venture partner, Mitsui has 44.1% effective interest. After the completion of the acquisition of Mitsui's 49.0% equity interest of the entire issued share capital of Value Land on September 11, 2014, we hold a 100.0% interest in Lot 18
- 9. We have a 48.0% effective interest in Dalian Tiandi, except for Lots C01, C03, B08, B09, E02A and D06 in which we have a 33.6% effective interest. For Lot D06, after the completion of assignment from Mitsui to Richcoast, we have a 48.0% interest in Lot D06

### **Experienced Management Team**

- Over 20 years of property development experiences in China

Mr. Vincent H. S. Lo
Chairman and Executive Director



Mr. Lo has won various awards:

- The Gold Bauhinia Star in 1998 and The Justice of the Peace in 1999 by HKSAR Government
- The Chevalier des Arts et des Lettres by the French government in 2005
- The "Ernst & Young China Entrepreneur of The Year 2009" and also as "Entrepreneur of The Year 2009" in the China Real Estate Sector
- The Lifetime Achievement Award for Leadership in Property Sector by the 4th World Chinese Economic Forum

Mr. Daniel Y. K. Wan
Executive Director, Managing Director and CFO



Mr. Wan:

- Oversees the Foshan Lingnan Tiandi Project
- Former General Manager and Group CFO of The Bank of East Asia prior to joining the Company
- Fellow member of HKICPA
- Former Chairman of the Investment Committee of the Travel Industry Compensation Fund
- Over 20 years of senior management experience in the financial industry

Mr. Philip K. T. Wong

Executive Director and Managing Director

CEO of China Xintlandi



Mr. Wong:

- Former Managing Director and Chief Executive Officer of SOCAM Development Limited
- Over 25 years of experience in property development, investment and construction management
- His appointment in the Board will ensure the development strategies for both SOL and CXTD are better coordinated and executed, and also reinforces SOL's plan to grow CXTD into an important subsidiary and to prepare for the eventual spin-off onto the Hong Kong Stock Exchange



Mr. Charles Chan
Executive Director
Shui On Development
Project Director
Shanghai KIC



Mr. Allen Zhang
Director
Knowledge Community



Ms. Jessica Wang
Executive Director
Shui On Development
Project Director
Shanghai Rui Hong Xin Cheng
and Dalian Tiandi



Mr. Matthew Guo
Executive Director
Shui On Development
Managing Director
Feng Cheng Property Management
Project Director
Chongging Tiandi



Mr. Adam Li Deputy Project Director Taipingqiao



Mr. Bryan Chan Project Director THE HUB



Mr. Alex Wang Acting General Manager Wuhan Tiandi



Mr. Dixon Man
Deputy Project Director
Foshan Lingnan Tiandi



### **Experienced Management Team**

- Expertise across all disciplines

### Mr. Frankie Y. L. Wong Non-executive Director

- 9
- Previously the Vice Chairman and CEO of SOCAM Development Limited
- Joined the Shui On Group in 1981
- Non-executive Director of Walcom Group Limited
- Director of Sichuan Shuangma Cement Co. Ltd.

# Sir John R. H. Bond Independent Non-executive Director



- Served as an INED of the Company since September 2006
- Previously the Group Chairman of HSBC Holdings plc, the Chairman of Vodafone Group Plc, and the Chairman of Xtrata plc

### Dr. William K. L. Fung Independent Non-executive Director



- Served as an INED of the Company since May 2006
- Group Chairman of Li & Fung Limited
- Independent Non-executive Director of VTech Holdings Limited, Sun Hung Kai Properties Limited, The Hongkong and Shanghai Hotels Limited and Singapore Airlines Limited
- Chairman and Non-executive Director of Global Brands Group Holding Limited

### Professor Gary C. Biddle Independent Non-executive Director



- Served as an INED of the Company since May 2006
- Independent Non-executive Director of Kingdee International Software Group Company Limited
- His research appears in the premier academic journals globally and in financial publications

### Dr. Roger L. McCarthy Independent Non-executive Director



- Served as an INED of the Company since May 2006
- · Currently the principal of McCarthy Engineering
- Appointed by the first President Bush to the President's Commission on the National Medal of Science
- Member of the National Academy Engineering/ National Research Council/ Transportation Research Board (TRB) Evaluation of the Federal Railroad Administration (FRA) Research and Development Program

### Mr. David J. Shaw Independent Non-executive Director



- Served as an INED of the Company since May 2006
- Part-time adviser to HSBC's Group Chairman and Group Chief Executive
- Non-executive Director of certain bank subsidiaries within HSBC Bank Bermuda Limited
- Independent Non-executive Director of Kowloon Development Company Limited

#### **World Class Corporate Governance**

- Strong corporate governance procedures and internal controls in place
  - Remuneration Committee (comprises Mr. Lo and 2 independent non-executive directors ("INEDs"))
  - Audit Committee (comprises 3 members, 2 of whom are INEDs)
  - Finance Committee (comprises 7 members, 3 of whom are INEDs)
  - Nomination Committee (comprises Mr. Lo and 2 INEDs)
- Out of the 9 board members, 5 are INEDs



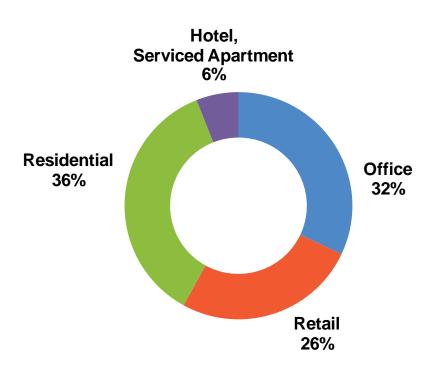
# **Quality Landbank in High Growth Cities**

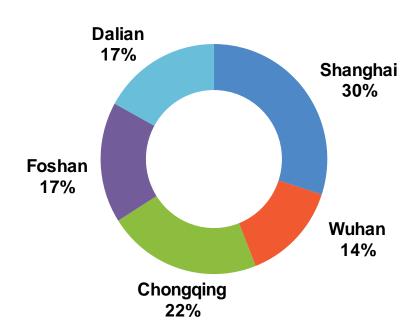


# **Superior and Diversified Landbank**

#### **Attributable GFA by Property Type**

#### **Attributable GFA by City**





# Shanghai Taipingqiao



Project Information (representing leasable & saleable GFA)

**Total Project GFA** 

Completed Properties

1,257,000 sq.m.

**253,000 sq.m.** Sold & Delivered (Residential Ph 1-3) **214,000 sq.m.** Investment Properties (Xintiandi, Xintiandi

Style, 1&2 Corporate Avenue and Shui On

Plaza)

**113,000 sq.m**. Disposal of 5 Corporate Avenue and Langham

XTD Hotel & Retail

**Properties Under Development** 

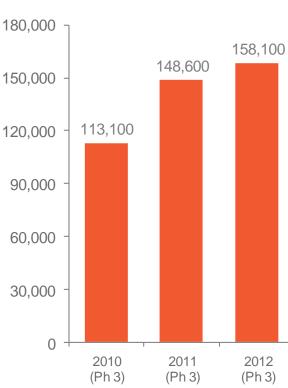
**261,000 sq.m.** 3 Corporate Avenue, Residential Ph 4-5, The

House

**Properties for Future Development** 

416,000 sq.m. Residentiall, Office, Retail, Serviced Apt

Residential ASP (RMB/sq.m.)



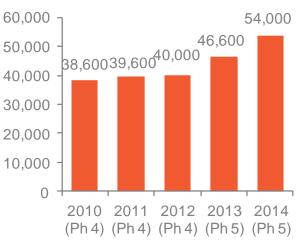
Note: ASP of Ph 1 & 2 were at RMB20,000/sq.m. and RMB55,000/sq.m. respectively



# Shanghai Rui Hong Xin Cheng ("RHXC")



#### **Residential ASP** (RMB/sq.m.)



#### Project Information (representing leasable & saleable GFA)

**Total Project GFA** 

**Completed Properties** 

**Properties Under Development** 

**Properties for Future Development** 

1,718,000 sq.m.

Sold & Delivered (Residential Ph 1 - 5) 567,000 sq.m.

3,000 sq.m. Sold yet to be delivered, and available for sale

66,000 sq.m. Investment Properties (Ph 1-5)

**852,000 sq.m.** Residential Ph 6-9 (Lot s 9,2, 1&7), Lot 3, Lot 10

230,000 sq.m. Residential, Office, Retail, Hotel

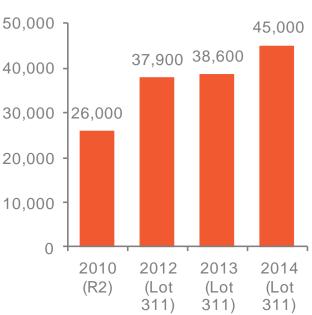
Note: ASP of Ph 1, 2 & 3 were at RMB6,800/sq.m., RMB11,200/sq.m. and RMB27,700/sq.m., respectively



# Shanghai Knowledge & Innovation Community ("KIC")







Project Information (representing leasable & saleable GFA)

**Total Project GFA** 

499,000 sq.m.

**Completed Properties** 

218,000 sq.m. Sold & Delivered (Lot 311 Residential, KIC

Village, 10 KIC Plaza, 15 KIC Plaza)

160,000 sq.m. Investment Properties

(1 - 3 & 5 - 10 KIC Plaza, KIC Village, 11 & 12

KIC Plaza)

93,000 sq.m. Sold yet to be delivered, and available for sale

**Properties Under Development** 

28,000 sq.m. Lot 311, Hotel

Lot 12-8, Office



### THE HUB







**Project Information (representing leasable & saleable GFA)** 

**Total Project GFA** 

274,000 sq.m.

**Completed Properties** 

215,000 sq.m. D17 & D19, Office, Retail

**Properties Under Development** 

**59,000 sq.m.** D17 Hotel, D19 Performance &

Exhibition centre

#### **Wuhan Tiandi**





**Total Project GFA** 

**Completed Properties** 

**Properties Under Development** 

**Properties for Future Development** 

1,591,000 sq.m.

Sold & Delivered (Site A Residential Ph 1-3, 442,000 sq.m.

Corporate Centre 5, Site B Residential Ph 1-3

& Retail)

Investment Properties (Wuhan Tiandi A4-46,000 sq.m.

1,2&3)

596,000 sq.m. Residential Ph 4 in Site B, Shopping Mall,

Office Towers and Hotel Properties (Lots A1/2/3)

Remaining Areas in Site B, Commercial Zone 507,000 sq.m.



\*Mainly from Riverfront Low/high-rises and townhouses



### **Chongqing Tiandi**





#### Project Information (representing leasable & saleable GFA)

**Total Project GFA** 

**Completed Properties** 

**Properties Under Development** 

**Properties for Future Development** 

2,794,000 sq.m.

948,000 sq.m. Sold & Delivered (Residential Ph 1-5, Ph 1-3 & 5

> Retail, 3, 4 & 5 Corporate Avenue, 6 & 7 Corporate Avenue office & retail, 8 Corporate

Avenue office)

103,000 sq.m.

Sold yet to be delivered, and available for sale 137,000 sq.m. Investment Properties (Chongqing Tiandi B3/01,

Residential Ph 1-3 Retail Shops,

2 Corporate Avenue retail, 6, 7 & 8 Corporate

Avenue retail)

573,000 sq.m. Residential Ph 6

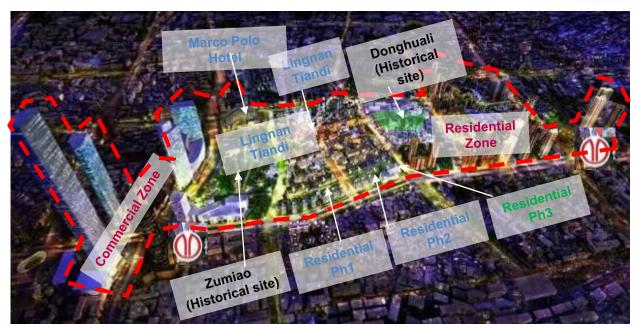
Office, Retail, Hotel

1,033,000 sq.m. Residential, Retail and Hotel

\*ASP of Chongging residential sales is based on net floor area, a common practice in the region.



# **Foshan Lingnan Tiandi**



#### Project Information (representing leasable & saleable GFA)

**Total Project GFA** 

**Completed Properties** 

**Properties Under Development** 

**Properties for Future Development** 

1,533,000 sq.m.

124,000 sq.m. Sold & Delivered

Sold yet to be delivered, and available for 63,000 sq.m.

sale

Investment Properties (Lingnan Tiandi Ph 1& 101,000 sq.m.

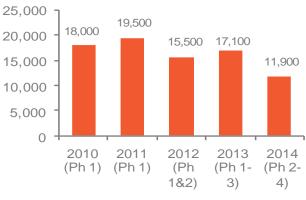
2, Lot D Retail and Hotel Properties)

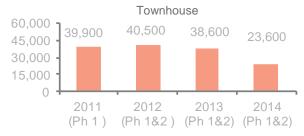
Lingnan Tiandi Ph 3, Lot 18, Lot E 213,000 sq.m.

1,032,000 sq.m. Residential and Commercial Zones

#### **Residential ASP** (RMB/sq.m.)

Apartment



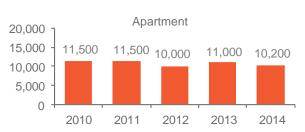




#### **Dalian Tiandi**



#### **Residential ASP** (RMB/sq.m.)



#### Project Information (representing leasable & saleable GFA)

#### **Total Project GFA**

**Completed Properties** 

**Properties Under Development** 

**Properties for Future Development** 

3,104,000 sq.m.

189,000 sq.m. Sold & Delivered

75,000 sq.m. Sold yet to be delivered, and available for sale Investment Properties (Software Offices, 248,000 sq.m.

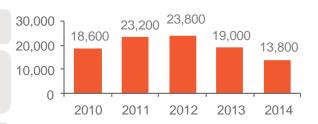
ITTD, Ambow Training School)

1,027,000 sq.m. Software Office Phase 2, Residential, Retail,

Hotel

1,565,000 sq.m. Residential, Office, Retail, Hotel

#### Townhouse





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